

10 AM - 1 PM ET, DAILY

## FUNDAMENTALS OF GLOBAL EMPLOYEE & LABOR RELATIONS

## DAY ONE - GLOBAL EMPLOYEE RELATIONS 101

- Quick quiz: What do you know?
- Key concepts in understanding and managing Employee Relations across borders: Regulation, representation, and reality; Power, rights, and control; Maturity and immaturity; Culture; Internal and external risk.
- Universal Principles of successful employee relations management: Guiding principles that apply the world over and the universality of human nature.
- ❖ The Global framework: Who and what makes up the global framework for employee relations? International unions, activist NGOs, The ILO and the United Nations

## DAY TWO - AROUND THE WORLD IN 180 MINUTES

- Quiz on day one: What did we learn?
- Understanding your boss and your peers: Decoding employee relations in the United States, Europe and the rest of the world ... what it means for you and your role.
- Hot countries in Europe, MEA, LATAM and APAC: Germany, France, Mexico, Brazil, Japan, China, Sub Saharan Africa, Poland and the UK
- **Key issues globally:** Pay equity and transparency, DE&I, ESG and the supply chain, shareholder pressures, wars and crises and a new union activism.

## DAY THREE - LOOKING FORWARD

- ❖ Employee Relations through the lens of Gens X, Y and Z and A: A #walkout the emergence of collective employee voice without unions; the influence of social networks; Intended and unintended activists; Clicktivism, apptivism, E-mocracy, pop up protests and other new concepts; Managing grievances and escalations in a modern world.
- ❖ **Productivity:** Where is the next big productivity wave coming from. The employee relations issues around managing AI in the workplace
- ❖ Corporate Campaigns: Real-life horror stories; the players; the issues; the anatomy of a corporate campaign; and keeping your company out of the headlines.
- Looking around corners using data and assessing risk: Developing a country risk map; and predicting changing employee relations risk at the site level. With working tools to take away.